1. Name and Address of Reporting Person
   Zehouri Elias A.
   2200 PENNSYLVANIA AVENUE, NW
   SUITE 800W
   WASHINGTON DC 20037

2. Issuer Name and Ticker or Trading Symbol
   DANAHER CORP./DE/ [ DHR ]

3. Date of Earliest Transaction (Month/Day/Year)
   10/29/2021

4. Individual or Joint/Group Filing (Check Applicable
   (A) or
   (B) or (C) or (D) or (E) or (F) or (G) or (H) or (I) or (J) or (K) or (L) or (M) or (N) or (O) or (P) or (Q) or (R) or (S) or (T) or (U) or (V) or (W) or (X) or (Y) or (Z) or (AA) or (BB) or (CC) or (DD) or (EE) or (FF) or (GG) or (HH) or (II) or (JJ) or (KK) or (LL) or (MM) or (NN) or (OO) or (PP) or (QQ) or (RR) or (SS) or (TT) or (UU) or (VV) or (WW) or (XX) or (YY) or (ZZ) or (AAA) or (BBB) or (CCC) or (DDD) or (EEE) or (FFF) or (GGG) or (HHH) or (III) or (JJJ) or (KKK) or (LLL) or (MMM) or (NNN) or (OOO) or (PPP) or (QQQ) or (RRR) or (SSS) or (TTT) or (UUU) or (VVV) or (WWW) or (XXX) or (YYY) or (ZZZ) or (AAAA) or (BBBB) or (CCCC) or (DDDD) or (EEEE) or (FFFF) or (GGGG) or (HHHH) or (IIII) or (JJJJ) or (KKKK) or (LLLL) or (MMMM) or (NNNN) or (OOOO) or (PPPP) or (QQQQ) or (RRRR) or (SSSS) or (TTTT) or (UUUU) or (VVVV) or (WWWW) or (XXXX) or (YYYY) or (ZZZZ) or (AAAAA) or (BBBBB) or (CCCCC) or (DDDDD) or (EEEEE) or (FFFFF) or (GGGGG) or (HHHHH) or (IIIIII) or (JJJJJJ) or (KKKKKK) or (LLLLLL) or (MMMMMM) or (NNNNNN) or (OOOOOO) or (PPPPPP) or (QQQQQQ) or (RRRRRR) or (SSSSSS) or (TTTTTT) or (UUUUUU) or (VVVVVV) or (WWWWWW) or (XXWWWW) or (YYYYYY) or (ZZZZZZ) or (AAAAAA) or (BBBBBB) or (CCCCCC) or (DDDDDD) or (EEEEEE) or (FFFFFFFF) or (GGGGGGG) or (HHHHHHH) or (IIIIIIII) or (JJJJJJJJ) or (KKKKKKKK) or (LLLLLLLL) or (MMMMMMMM) or (NNNNNNNN) or (OOOOOOOO) or (PPPPPPPP) or (QQQQQQQQ) or (RRRRRRRR) or (SSSSSSSS) or (TTTTTTTT) or (UUUUUUUU) or (VVVVVVVV) or (WWWWWWWW) or (XXWWWWWW) or (YYYYYYYY) or (ZZZZZZZZ) or (AAAAAAAA) or (BBBBBBBB) or (CCCCCCCC) or (DDDDDDDD) or (EEEEEEEE) or (FFFFFFFFF) or (GGGGGGGGG) or (HHHHHHHHH) or (IIIIIIIIII) or (JJJJJJJJJJ) or (KKKKKKKKKK) or (LLLLLLLLLL) or (MMMMMMMMMM) or (NNNNNNNNNN) or (OOOOOOOOOO) or (PPPPPPPPPP) or (QQQQQQQQQQ) or (RRRRRRRRRR) or (SSSSSSSSSS) or (TTTTTTTTTT) or (UUUUUUUUUU) or (VVVVVVVVVV) or (WWWWWWWWWW) or (XXWWWWWWWW) or (YYYYYYYYYY) or (ZZZZZZZZZZ) or (AAAAAAAAAA) or (BBBBBBBBBB) or (CCCCCCCCCC) or (DDDDDDDDDD) or (EEEEEEEEEE) or (FFFFFFFFFFFF) or (GGGGGGGGGGG) or (HHHHHHHHHHH) or (IIIIIIIIIIII) or (JJJJJJJJJJJJ) or (KKKKKKKKKKK) or (LLLLLLLLLLL) or (MMMMMMMMMMM) or (NNNNNNNNNNN) or (OOOOOOOOOOO) or (PPPPPPPPPPP) or (QQQQQQQQQQQ) or (RRRRRRRRRRR) or (SSSSSSSSSSS) or (TTTTTTTTTTT) or (UUUUUUUUUUU) or (VVVVVVVVVVV) or (WWWWWWWWWWW) or (XXWWWWWWWWW) or (YYYYYYYYYYYY) or (ZZZZZZZZZZZ) or (AAAAAAX) or (BBBBBBAX) or (CCCCC
code1): (A) or (B) or (C) or (D) or (E) or (F) or (G) or (H) or (I) or (J) or (K) or (L) or (M) or

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

<table>
<thead>
<tr>
<th>Title of Security (Instr. 3)</th>
<th>Transaction Date (Month/Day/Year)</th>
<th>Deemed Execution Date, if any (Month/Day/Year)</th>
<th>Transaction Code (Instr. 8)</th>
<th>Securities Acquired (A) or Disposed Of (D) (Instr. 3 and 4)</th>
<th>Amount or Exercisable (A) or (D) (Instr. 3 and 4)</th>
<th>Date Exercisable</th>
<th>Expiration Date</th>
<th>Securities Underlying Derivative Security (Instr. 3 and 4)</th>
<th>Amount or Number of Shares (Instr. 3 and 4)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Phantom shares (1)</td>
<td>10/29/2021</td>
<td></td>
<td>A</td>
<td>125.24</td>
<td>(3)</td>
<td>(3)</td>
<td></td>
<td>$331.77(1)</td>
<td>13,396.2</td>
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</tbody>
</table>

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned

<table>
<thead>
<tr>
<th>Title of Derivative Security (Instr. 3)</th>
<th>Conversion or Exercise Price of Derivative Security</th>
<th>Transaction Date (Month/Day/Year)</th>
<th>Deemed Execution Date, if any (Month/Day/Year)</th>
<th>Transaction Code (Instr. 8)</th>
<th>Number of Derivative Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5)</th>
<th>Date Exercisable</th>
<th>Expiration Date</th>
<th>Title</th>
<th>Amount or Number of Shares (Instr. 3 and 4)</th>
</tr>
</thead>
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<td>(3)</td>
<td>[DHR] (1)</td>
<td>$331.77(1)</td>
</tr>
</tbody>
</table>

Explanations of Responses:

1. Under the terms of the Non-Employee Directors Deferred Compensation Plan (the “Plan”) established under the Danaher Corporation 2007 Omnibus Incentive Plan, the reporting person can defer all or part of the cash director fees he is entitled to receive each quarter. Amounts deferred under the plan are converted into a particular number of notional shares of Danaher common stock, calculated based on the closing price of Danaher’s common stock on the quarterly date such fees otherwise would have been paid. The price shown in Table II, Column 8 above is the closing price per share of the Danaher common stock as reported on the NYSE on the transaction date noted above. The phantom shares reported reflect contributions to the reporting person’s account under the Plan as well as dividend equivalents accrued to the reporting person’s account.

2. Upon distribution, the phantom shares convert into shares of Danaher common stock on a one-for-one basis.

3. The reporting person is fully vested in all amounts deferred under the Plan.

James E. O’Reilly, attorney-in-fact for Elias A. Zehouri, 11/01/2021
** Signature of Reporting Person
Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see instruction 4 (b)(v).


Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.